

# RoundtheTable

OFFICIAL PUBLICATION OF THE MILLION DOLLAR ROUND TABLE MAR | APR 2022

Centersof gravity

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ALSO:

Leverage staff and balance for productivity

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Secrets of best-in-class businesses

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Ethical considerations in a virtual world

PAGE 34



ix years ago, Japan's labor laws and regulations were undergoing major changes, and an existing client contacted Noriyuki Matsuda for a consultation. The six-year MDRT member from Aichi, Japan, previously worked in the human resources field, and the client, a business manager, had a question not about insurance but about handling workplace topics like harassment, overtime and dismissal, and labor disputes such as work-related accidents.

It was Matsuda's previous work experience that helped him develop a new focus as an advisor, blending financial assistance with workplace know-how.

"Business owners were often confused by the problems of workers and have numerous areas for which they need advice on the practical level, including issues stemming from lawsuits about occupational accidents," Matsuda said. "By having their concerns resolved, management can better focus on their work."

That experience alerted Matsuda to the professional opportunities related to labor laws, work reforms and managing the health of a company from a personnel standpoint. He realized, however, that his current focus on insurance and experience in HR left him uninformed on many of the current areas he needed to understand.

So he held study sessions with attorneys specializing in labor issues, creating a network of professionals outside of the financial services industry to help respond to the concerns of business owners. It means that clients can benefit from a financial, humanitarian and legal

perspective about, for example, working with the families of employees who have died in an industrial accident.

This adjustment to his practice was especially welcome because of something he was told when he entered the financial services profession: After 10 years, he would hit a wall and struggle to continue growing. Through the development of a new target market and new areas in which to learn, Matsuda found himself motivated and no longer afraid of the 10-year lag.

As part of his efforts with labor-related issues, Matsuda has also worked with companies to establish policies that create positive work environments that result in greater happiness for both employees and managers, with a variety of insurance products aiding this sense of security. The more Matsuda has worked with companies like this, the more he has been identified as an advisor who understands labor issues, leading to



speaking opportunities at different organizations and a greatly expanded clientele.

Part of that comes from companies that want Matsuda to help review internal rules and propose various programs to aid in employee welfare and risk management.

"Management is always thinking about the survival of the company as well as the future of its employees, and managers are sometimes deeply worried," he said. "We believe that not only knowledge but a seamless experience between the people who hire and the people who work is crucial to prevent prioritizing the profits of the company over the people who drive those profits."

Speaking of the future, Matsuda has no interest in facing another professional plateau. Using the challenges of the pandemic as a guide, he has begun providing online financial literacy training (something he knows many others have done as well) and has sought input from numerous demographics via SNS regarding their feelings about insurance.

"Now that society has undergone major changes due to COVID-19. I want to develop new ways to communicate with various people, regardless of industry," he said. "As we look ahead, it is important to get hints from younger generations — as well as the opinions of business owners and older people."

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## **Own Evolution**







Saint-Law consulting





# 9 questions















# 重要度

#### 第一象限

#### すぐ動かないと大ごとになる

- ・急な事故やトラブル
- ・納期遅れ、クレーム対応
- ・税務署や労基署からの連絡
- ・計員の問題や体調不良

## 第二象限

#### あとで効いてくる大事なこと

- ・採用や人の育て方の見直し
- ・就業ルールや社内制度の整備
- ・将来を見すえたお金の計画
- 自社の強みやイメージづくり

#### 第三象限

#### 急ぎだけど社長じゃなくていい

- ・飛び込み営業の対応
- ・とりあえず呼ばれた会合や会食
- ・社内の細かい確認作業
- ・出なくてもいい電話やメール

#### 第四象限

#### やらなくても困らないこと

- ・なんとなく見ているSNSやニュース
- ・ダラダラ続くだけの会議
- ・毎回つくるけど見直さない資料
- ・意味のない押印や報告

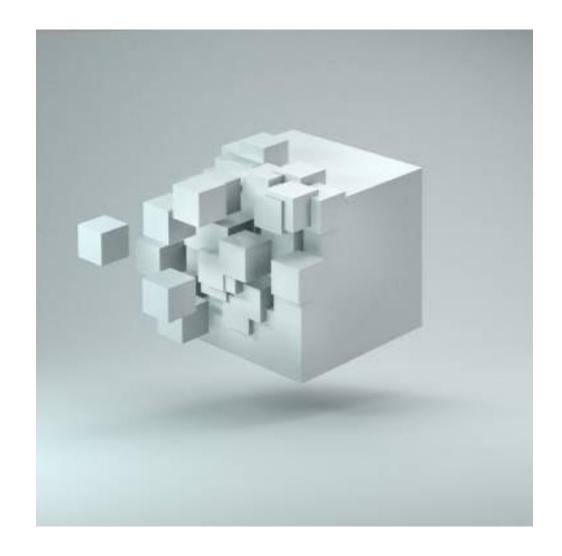




カリキュラムについて



# 3D&Action



>>> はたらきたくなる 会社を目指す

## ゼミについて

ゼミの目的:出来るだけ多くの経営者のお役に立ち、世の中から選ばれる会社を増やしたい。

- ①1~3年ゼミ生中心の内容
- ②8割の基礎部分は同じ内容、2割はアップデート
- ③3年生以上のゼミ生はオブザーバー兼相談役
- 4二部は新ゼミ生の相談タイム
  - ※顔見知りや内輪だけで盛り上がらない
  - ※役職は抜きで1ゼミ生として参加(さん付け)

メットライフ生命 Metropolitan Life Insurance Company 企業保険、企業財務、企業労務 リスクファイナンスを中心とした支援





コンサルティング事業

企業研修・ヘルスマネジメント・産業カウンセリング・

ブランディング事業

ブランドコンセプト・ブランドデザイン開発



### 勈折瘻な亼椙紋啜のサポート

企業のあらゆる側面を支援し、労働問 題の解決からブランド戦略まで幅広く 対応。各分野の専門家が協力し、企業 の成功を支援します。



#### 壓襺瘻な紋啜擢掤

広い分野からの知見を統合し、財務、 人事、労務、法令に関する包括的なア ドバイスを提供。多角的な視点からの 経営支援を実現します。



## 刁叓きな耜埠瑣堧の刮冺

従業員と経営側の両方に幸福をもたら す、職場環境の構築を支援し、従業員 のモチベーション向上や生産性の向上 に貢献する。





税理士

社労士







**One-stop** 





カウンセラー 産業カウンセラー





ブランドディレクター



現役アナウンサー



キャリアコンサルタント



専門家







アデコグループ(英: The Adecco Group)は、スイスに本部を置く世界最大の総合人材サービス企業。世界60を超える国に5,000を越える拠点があり、3万4,000名を超える社員がいる。世界の企業を対象とした総収益ランキング「フォーチュン・グローバル500」に選抜されている

株式会社リクルートホールディングス (英: Recruit Holdings Co.,Ltd.)は、 東京都千代田区丸の内に本社を置く、 求人広告、人材紹介、人材派遣、販売 促進、ITソリューションなどのサービ スを手掛ける。海外売上高比率は 55.5%。













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讀賣新聞







































